2020/21 PARSAC and REMIF Budget adjusted for costs associated with PARSAC and REMIF legacy claims, REMIF Health Program, and retiree benefits.

| | Claims, REM | benefits. | CIRA Budget | | |
|--|--------------|------------|-------------------------|---------------|----------------------|
| | PARSAC | REMIF | Total Budget 2020/21 | Budget | Budget Difference |
| | 202 | 20/21 | | 2021/22 | % Change |
| MOOME | | | | | |
| INCOME | | | | | |
| Member Contributions | | | | | |
| Liability Contributions | \$ 9,417,296 | | \$ 15,009,335 | \$ 17,820,271 | 19% |
| Workers' Compensation Contributions | 6,170,861 | 7,362,265 | 13,533,126 | 12,296,019 | -9% |
| Property Contributions | 2,766,736 | 3,307,316 | 6,074,052 | 6,370,287 | 5% |
| Pollution Coverage | 12,000 | - | 12,000 | 45,000 | 275% |
| Crime Bond Premium | 78,000 | - | 78,000 | 120,000 | 54% |
| Deadly Weapons Premium | - | - | - | 21,500 | New |
| Cyber Liability Premium | | | - | 455,000 | New |
| Auto Physical Damage | | 372,364 | 372,364 | | -100% |
| Total Member Contributions | 18,444,893 | 16,633,984 | 35,078,877 | 37,128,077 | 6% |
| Misc Fees | | 104,400 | 104,400 | | -100% |
| TOTAL INCOME | 18,444,893 | 16,738,384 | 35,183,277 | 37,128,077 | 6% |
| EXPENSE | | | | | |
| Excess Insurance | | | | | |
| Liability Insurance | 3,149,467 | 1,170,000 | 4,319,467 | 6,551,561 | 52% |
| ERMA - EPL | 1,346,595 | - | 1,346,595 | 1,477,204 | 10% |
| Pollution | 12,000 | - | 12,000 | 45,000 | 275% |
| Auto Physical Damage | - | 248,000 | 248,000 | - | -100% |
| Workers Comp - Safety National/Gray Ins. | 1,311,345 | 402,500 | 1,713,845 | 2,541,817 | 48% |
| Property Insurance - PRISM | 2,713,070 | 2,823,997 | 5,537,067 | 6,271,290 | 13% |
| Deadly Weapons Coverage | | | | 21,500 | New |
| Cyber Liability | - | - | _ | 455,000 | New |
| Crime Bond Insurance | 78,000 | _ | 78,000 | 120,000 | 54% |
| Total Excess Insurance | 8,610,477 | 4,644,497 | 13,254,974 | 17,483,372 | 32% |
| Claims Expense | | | | | |
| Liability Claims Expense | | | | | |
| Liability Claims Expense | 3,657,736 | 2,998,451 | 6,656,187 | 8,065,591 | 21% |
| Liab Adm Fees | 427,000 | 127,000 | 554,000 | 410,000 | -26% |
| Sewer Consultant | 15,000 | _ | 15,000 | 15,000 | 0% |
| Total Liability Claims Expense | 4,099,736 | 3,125,451 | 7,225,187 | 8,490,591 | 18% |
| Workers Compensation Claims Expense | | | | | |
| WC Claims Expense | 3,605,157 | 5,134,690 | 8,739,847 | 7,840,417 | -10% |
| WC Adm Fees | 448,880 | | | | -1% |
| | · | 570,000 | 1,018,880 | 1,004,935 | • |
| Total Workers Compensation Claims Exp | 4,054,037 | 5,704,690 | 9,758,727 | 8,845,352 | -9% |
| Total Claims Expense | 8,153,773 | 8,830,141 | 16,983,914 | 17,335,943 | 2% |
| WC Self Insurance Fees | 150,000 | 253,867 | 403,867 | | |
| WC self insurance fees alloacted to legacy | (450,000) | (050 005) | (400.00=) | | 4000/ |
| claims | (150,000) | (253,867) | (403,867) | | -100% |
| Total WC Self Insurance Fees | - | - | - | - | 0% |

2020/21 PARSAC and REMIF Budget adjusted for costs associated with PARSAC and REMIF legacy claims, REMIF Health Program, and retiree benefits.

CIRA Budget

| | Denetits. | | CIRA Budget | | |
|--|-----------|-----------|-------------------------|-----------|----------------------|
| | PARSAC | REMIF | Total Budget 2020/21 | Budget | Budget Difference |
| | 2020/ | 21 | | 2021/22 | % Change |
| Payroll and Benefits | | | | | |
| Employee Salary | 532,389 | 372,243 | 904,632 | 782,762 | -13% |
| Accrued Vacation Expense | 8,000 | - | 8,000 | 5,375 | -33% |
| COLA Increase | - | _ | - | - | 0% |
| Performance Pay | 3,500 | _ | 3,500 | _ | -100% |
| Payroll Taxes PARSAC | 8,505 | 23,000 | 31,505 | 14,068 | -55% |
| Medical | 130,000 | 92,703 | 222,703 | 142,918 | -36% |
| Ancillary Benefits | 16,500 | 5,035 | 21,535 | 10,502 | -51% |
| PERS Retirement Cost | 53,509 | 59,000 | 112,509 | 82,757 | -26% |
| Unfunded Liability | 26,072 | 230,000 | 256,072 | 118,539 | 2070 |
| Salary & Benefits Allocated to REMIF Health Program '20/21 | - | (187,427) | (187,427) | - | |
| Unfunded Liability Allocated to REMIF Health | | (- , , | (- , , | | |
| Program '20/21 | (26,072) | (230,000) | (256,072) | | |
| Total Payroll and Benefits | 752,403 | 364,554 | 1,116,957 | 1,156,921 | 4% |
| Consultants | | | | | |
| Actuarial Liability Fee | 18,700 | 10,609 | 29,309 | 14,500 | -51% |
| Actuarial WC Fee | 20,125 | 10,609 | 30,734 | 14,500 | -53% |
| Actuarial - OPEB | 7,000 | 10,000 | 17,000 | 7,500 | -56% |
| Claims Audit | - | 25,000 | 25,000 | _ | -100% |
| Computer Consultant | 12,000 | 5,305 | 17,305 | 4,600 | -73% |
| Web Development | 2,500 | 5,000 | 7,500 | 6,000 | -20% |
| Legal- General | 50,000 | 35,000 | 85,000 | 45,000 | -47% |
| Financial Audit/Accounting | 26,500 | 28,000 | 54,500 | 20,000 | -63% |
| Finance Manager | - | 99,225 | 99,225 | 2,500 | -97% |
| Consultants Liab Other | 7,500 | - | 7,500 | - | -100% |
| Consultants WC Other | 7,500 | - | 7,500 | - | -100% |
| Consultants Allocated to REMIF Health | | | | | |
| Program '20/21 | - | (58,665) | (58,665) | - | |
| Total Consultants | 151,825 | 170,083 | 321,908 | 114,600 | -64% |
| Safety & Loss Control | | | | | |
| New Member Audit | 2,500 | - | 2,500 | - | -100% |
| On-line Training | 12,000 | - | 12,000 | 20,000 | 67% |
| OccuMed | - | 9,000 | 9,000 | - | -100% |
| DOT (Pass-Through) | - | 11,430 | 11,430 | - | -100% |
| Safety/MSDS (Pass-Through) | - | 63,860 | 63,860 | - | -100% |
| Group Legal (Pass-Through) | - | 10,040 | 10,040 | - | -100% |
| DKF Solutions | - | 68,600 | 68,600 | - | -100% |
| Acceptable Risk | - | 24,000 | 24,000 | - | -100% |
| Marines | - | 10,000 | 10,000 | - | -100% |
| Lexipol | 80,000 | 53,500 | 133,500 | 215,000 | 61% |
| EPL Consortium | - | 47,616 | 47,616 | 125,000 | 163% |
| E-Certs | - | - | - | 1,500 | New |
| WaiverSign | 1,000 | - | 1,000 | 2,000 | 100% |
| | | | | | |

2020/21 PARSAC and REMIF Budget adjusted for costs associated with PARSAC and REMIF legacy claims, REMIF Health Program, and retiree benefits.

CIRA Budget

| - | benefits. | | CIRA Budget | | |
|--|-----------|----------|-------------------------|---------|----------------------|
| | PARSAC | REMIF | Total Budget 2020/21 | Budget | Budget Difference |
| | 2020 |)/21 | | 2021/22 | % Change |
| Safety/BLR/Powtoons (Tableau PY Only) | 3,922 | - | 3,922 | 2,000 | -49% |
| Simple But Needed | 7,500 | - | 7,500 | 10,000 | 33% |
| Misc Loss Control | 7,578 | 5,733 | 13,311 | 5,000 | -62% |
| Annual Academy | 15,000 | - | 15,000 | 15,000 | 0% |
| RM 101 | 5,000 | - | 5,000 | - | -100% |
| Conference Reimbursements | - | 81,000 | 81,000 | - | -100% |
| Workshops | - | 36,500 | 36,500 | 36,500 | 0% |
| Grant Program | 152,500 | - | 152,500 | 175,000 | 15% |
| Rent a Risk Manager | - | - | - | 140,000 | New |
| Total Safety & Loss Control | 287,000 | 421,279 | 708,279 | 747,000 | 5% |
| General and Administrative | | | | | |
| Advertising & Promotion | 6,000 | - | 6,000 | 6,000 | 0% |
| Bank Service Fee | 5,000 | 7,000 | 12,000 | 3,500 | -71% |
| Capital Expenditures - Expensed | 10,000 | - | 10,000 | - | -100% |
| Computer Cost (Software) | 4,000 | 43,150 | 47,150 | 11,275 | -76% |
| Contingency/Misc. Expense | 15,000 | 6,500 | 21,500 | 10,000 | -53% |
| Copier Maintenance | 7,500 | 5,000 | 12,500 | 10,000 | -20% |
| Dues | 5,000 | 2,000 | 7,000 | 5,000 | -29% |
| Employee WC Insurance | 23,000 | - | 23,000 | 20,250 | -12% |
| Insurance Liability Office | 12,000 | - | 12,000 | 12,600 | 5% |
| Office Expense | 8,000 | 13,000 | 21,000 | 10,000 | -52% |
| Payroll Service | 2,000 | 19,096 | 21,096 | 1,000 | -95% |
| Postage & Express Mail | 3,000 | 1,200 | 4,200 | 2,500 | -40% |
| Printing | 4,000 | - | 4,000 | 4,000 | 0% |
| Rent/Equipment Lease | - | 5,000 | 5,000 | - | -100% |
| Telecommunications | 8,500 | 13,000 | 21,500 | 15,050 | -30% |
| '20/21. Includes Travel, Board Exp, and some | | | | | |
| Building Costs | - | (94,645) | (94,645) | | |
| Total General and Administrative | 113,000 | 20,301 | 133,301 | 111,175 | -17% |
| Staff Travel and Training | | | | | |
| Staff-Educ & Training | 5,000 | - | 5,000 | 5,000 | 0% |
| Staff-Travel Cost | 15,000 | 15,000 | 30,000 | 30,000 | 0% |
| Staff - Car Allowance | 6,000 | - | 6,000 | 6,000 | 0% |
| Total Staff Travel and Training | 26,000 | 15,000 | 41,000 | 41,000 | 0% |
| Board Expenses | | | | | |
| Board Directors- Travel & Meetings | 60,000 | 30,000 | 90,000 | 60,000 | -33% |
| Total Board Expenses | 60,000 | 30,000 | 90,000 | 60,000 | -33% |
| Building Maintenance | 40.000 | 44.00- | o- o | 22 | 4007 |
| Utilities | 16,350 | 11,025 | 27,375 | 23,755 | -13% |
| Building Repairs | 15,000 | 41,500 | 56,500 | 42,880 | -24% |
| Janitorial Service | 9,500 | | 9,500 | 9,500 | 0% |
| Landscaping Service | 6,000 | | 6,000 | 6,000 | 0% |

2020/21 PARSAC and REMIF Budget adjusted for costs associated with PARSAC and REMIF legacy claims, REMIF Health Program, and retiree benefits.

| | benefits. | | | | | CIRA Budget | | | |
|---|-----------|------------|------|--------------|----|-------------------------|----|-----------|----------------------|
| | F | PARSAC | | REMIF | ٦ | Total Budget 2020/21 | В | udget | Budget Difference |
| | | 20 | 20/2 | 21 | | | 20 | 021/22 | % Change |
| Pest Control | | 700 | | | | 700 | | 700 | 0% |
| Security/Alarm | | 600 | | | | 600 | | 600 | 0% |
| Property Taxes | | 11,500 | | 9,000 | | 20,500 | | 17,545 | -14% |
| Insurance - Property (Office) | | 10,000 | | 5,000 | | 15,000 | | 13,360 | -11% |
| Total Building Expenses | | 69,650 | | 66,525 | | 136,175 | | 114,340 | -16% |
| TOTAL EXPENSE | | 18,224,128 | | 14,562,380 | | 32,786,508 | 37 | 7,164,351 | 13% |
| Total Operating Income | | 220,765 | | 2,176,004 | | 2,396,769 | | (36,274) | |
| Other Expenses | | | | | | | | | |
| Rental Income | | - | | 71,300 | | 71,300 | | 36,275 | -49% |
| Investment Income | | 830,066 | | 100,000 | | 930,066 | | - | -100% |
| Investments Allocated to REMIF Health | | | | | | / | | | |
| Program '20/21 and Legacy Claims | | (775,550) | | (75,000) | | (850,550) | | - | |
| Investment Consultants | | (54,516) | | (25,000) | | (79,516) | | - | -100% |
| Total Investment Income | | - | | - | | - | | 36,275 | |
| Total Other Income/(Expense) | | - | | 71,300 | | 71,300 | | 36,275 | -49% |
| NET INCOME | \$ | 220,765 | \$ | 2,247,304 | \$ | 2,468,069 | \$ | (0) | |
| Rate Stabilization/Special Events Credits | | (652,223) | | - | | (652,223) | | | |
| Capital Replacement Fund | | (20,000) | | - | | (20,000) | | | |
| Depreciation | | (30,000) | | - | | (30,000) | | | |
| Excess Dividend Received | | 149,723 | | - | | 149,723 | | | |
| Health Program Contributions (Direct Costs) | | - | | 15,679,588 | | 15,679,588 | | | |
| Health Program Expenses (Direct Costs) Total Adjusted for Health Program and Legacy | | - | | (15,667,238) | | (15,667,238) | | | |
| Claims | | (176,815) | | (815,604) | | (992,419) | | | |
| Adjust for Investment Income Allocated to Health Program and Legacy Claims. | | 775,550 | | 75,000 | | 850,550 | | | |
| Retiree Benefits | | - | | (182,500) | | (182,500) | | | |
| EAP | | _ | | (57,090) | | (57,090) | | | |
| Net Income Per 20/21 Budgets | \$ | 267,000 | \$ | 1,279,460 | \$ | 1,546,460 | | | |

CIRA 2021/22 Operating Budget by Programs - Final (Version 4)

| | Liability | Work Comp | Pass-thru Coverages Including Property, Crime, Cyber, AWDW | CIRA 2021/22 Budget |
|--|---------------------|------------|--|------------------------|
| INCOME | | | | |
| Member Contributions | | | | |
| Liability Contributions | \$ 17,820,271.00 | \$ - | \$ - | \$ 17,820,271.00 |
| Workers' Compensation Contributions | - | 12,296,019 | - | 12,296,019 |
| Property Contributions | - | - | 6,370,287 | 6,370,287 |
| Pollution Coverage | | | 45,000 | |
| Crime Bond Premium | - | - | 120,000 | 120,000 |
| Deadly Weapons Premium | | | 21,500 | |
| Cyber Liability Premium | | | 455,000 | |
| Total Member Contributions | 17,820,271 | 12,296,019 | 7,011,787 | 37,128,077 |
| Misc Fees | - | - | - | |
| TOTAL INCOME | 17,820,271 | 12,296,019 | 7,011,787 | 37,128,077 |
| EXPENSE | | | | |
| Excess Insurance | | | | |
| Liability Insurance | 6,551,561 | - | - | 6,551,561 |
| ERMA - EPL | 1,477,204 | - | - | 1,477,204 |
| Pollution | - | - | 45,000 | 45,000 |
| Workers Comp - Safety National/Gray Ins. | - | 2,541,817 | - | 2,541,817 |
| Property Insurance - PRISM | - | | 6,271,290 | 6,271,290 |
| Deadly Weapons Coverage | | | 21,500 | 21,500 |
| Cyber Liability | | | 455,000 | 455,000 |
| Crime Bond Insurance | - | | 120,000 | 120,000 |
| Total Excess Insurance | 8,028,765 | 2,541,817 | 6,912,790 | 17,483,372 |
| Claims Expense | | | | |
| Liability Claims Expense | | | | |
| Liability Claims Expense | 8,065,591 | - | - | 8,065,591 |
| Liab Adm Fees | 410,000 | - | - | 410,000 |
| Sewer Consultant | 15,000 | - | - | 15,000 |
| Total Liability Claims Expense | 8,490,591 | - | - | 8,490,591 |
| Workers Compensation Claims Expense | | | | |
| WC Claims Expense | _ | 7,840,417 | _ | 7,840,417 |
| WC Adm Fees | _ | 1,004,935 | | 1,004,935 |
| Total Workers Compensation Claims Exp | | 8,845,352 | | 8,845,352 |
| Total Claims Expense | 8,490,591 | 8,845,352 | | 17,335,943 |
| WC Self Insurance Fees | | | | |
| Payroll and Benefits | | | | |
| Employee Salary | 383,553 | 344,415 | 54,793 | 782,762 |
| Accrued Vacation Expense | 2,634 | 2,365 | 376 | 5,375 |
| Payroll Taxes PARSAC | 6,893 | 6,190 | 985 | 14,068 |
| Medical | 70,030 | 62,884 | 10,004 | 142,918 |
| Ancillary Benefits | 5,146 | 4,621 | 735 | 10,502 |
| PERS Retirement Cost | 40,551 | 36,413 | 5,793 | 82,757 |
| Unfunded Liability | 50,196 | 68,343 | | 118,539 |

CIRA 2021/22 Operating Budget by Programs - Final (Version 4)

| | Liability | Work Comp | Pass-thru Coverages Including Property, Crime, Cyber, AWDW | CIRA 2021/22 Budget |
|---------------------------------------|-----------|-----------|--|------------------------|
| Total Payroll and Benefits | 559,003 | 525,231 | 72,686 | 1,156,921 |
| Consultants | | | | |
| Actuarial Liability Fee | - | 14,500 | - | 14,500 |
| Actuarial WC Fee | 14,500 | - | - | 14,500 |
| Actuarial - OPEB | 3,675 | 3,300 | 525 | 7,500 |
| Computer Consultant | 2,254 | 2,024 | 322 | 4,600 |
| Web Development | 2,940 | 2,640 | 420 | 6,000 |
| Legal- General | 22,050 | 19,800 | 3,150 | 45,000 |
| Financial Audit/Accounting | 9,800 | 8,800 | 1,400 | 20,000 |
| Finance Manager | 1,225 | 1,100 | 175 | 2,500 |
| Consultants Liab Other | - | - | - | - |
| Consultants WC Other | - | - | - | - |
| Total Consultants | 56,444 | 52,164 | 5,992 | 114,600 |
| Safety & Loss Control | | | | |
| On-line Training | 10,000 | 10,000 | - | 20,000 |
| Lexipol | 215,000 | - | - | 215,000 |
| EPL Consortium | 125,000 | - | - | 125,000 |
| E-Certs | 1,500 | - | - | 1,500 |
| WaiverSign | 2,000 | - | - | 2,000 |
| Safety/BLR/Powtoons (Tableau PY Only) | 1,000 | 1,000 | - | 2,000 |
| Simple But Needed | 3,000 | 7,000 | - | 10,000 |
| Misc Loss Control | 2,500 | 2,500 | - | 5,000 |
| Annual Academy | 7,500 | 7,500 | - | 15,000 |
| Workshops | 18,250 | 18,250 | - | 36,500 |
| Grant Program | 87,500 | 87,500 | - | 175,000 |
| Rent a Risk Manager | 70,000 | 70,000 | - | 140,000 |
| Total Safety & Loss Control | 543,250 | 203,750 | - | 747,000 |
| General and Administrative | | | | - |
| Advertising & Promotion | 2,940 | 2,640 | 420 | 6,000 |
| Bank Service Fee | 1,715 | 1,540 | 245 | 3,500 |
| Computer Cost (Software) | 5,525 | 4,961 | 789 | 11,275 |
| Contingency/Misc. Expense | 4,900 | 4,400 | 700 | 10,000 |
| Copier Maintenance | 4,900 | 4,400 | 700 | 10,000 |
| Dues | 2,450 | 2,200 | 350 | 5,000 |
| Employee WC Insurance | 9,923 | 8,910 | 1,417 | 20,250 |
| Insurance Liability Office | 6,174 | 5,544 | 882 | 12,600 |
| Office Expense | 4,900 | 4,400 | 700 | 10,000 |
| Payroll Service | 490 | 440 | 70 | 1,000 |
| Postage & Express Mail | 1,225 | 1,100 | 175 | 2,500 |
| Printing | 1,960 | 1,760 | 280 | 4,000 |
| Telecommunications | 7,375 | 6,622 | 1,053 | 15,050 |
| Total General and Administrative | 54,477 | 48,917 | 7,781 | 111,175 |
| Staff Travel and Training | 2.455 | 2.22 | 25- | - |
| Staff-Educ & Training | 2,450 | 2,200 | 350 | 5,000 |
| Staff-Travel Cost | 14,700 | 13,200 | 2,100 | 30,000 |

CIRA 2021/22 Operating Budget by Programs - Final (Version 4)

| | Liability | Work Comp | Pass-thru Coverages Including Property, Crime, Cyber, AWDW | CIRA 2021/22 Budget |
|---|------------|------------|--|------------------------|
| Staff - Car Allowance | 2,940 | 2,640 | 420 | 6,000 |
| Total Staff Travel and Training | 20,090 | 18,040 | 2,870 | 41,000 |
| Board Expenses | | | | |
| Board Directors- Travel & Meetings | 29,400 | 26,400 | 4,200 | 60,000 |
| Total Board Expenses | 29,400 | 26,400 | 4,200 | 60,000 |
| Building Maintenance | | | | |
| Utilities | 11,640 | 10,452 | 1,663 | 23,755 |
| Building Repairs | 21,011 | 18,867 | 3,002 | 42,880 |
| Janitorial Service | 4,655 | 4,180 | 665 | 9,500 |
| Landscaping Service | 2,940 | 2,640 | 420 | 6,000 |
| Pest Control | 343 | 308 | 49 | 700 |
| Security/Alarm | 294 | 264 | 42 | 600 |
| Property Taxes | 8,597 | 7,720 | 1,228 | 17,545 |
| Insurance - Property (Office) | 6,546 | 5,878 | 936 | 13,360 |
| Total Building Expenses | 56,026 | 50,309 | 8,005 | 114,340 |
| TOTAL EXPENSE | 17,838,046 | 12,311,980 | 7,014,324 | 37,164,351 |
| Total Operating Income | (17,775) | (15,961) | (2,538) | (36,274) |
| Other Expenses | | | | |
| Rental Income | 17,775 | 15,961 | 2,539 | 36,275 |
| Investment Income | - | - | - | - |
| Total Investment Income | - | - | - | - |
| Total Other Income/(Expense) | 17,775 | 15,961 | 2,539 | 36,275 |
| NET INCOME | \$ - | \$ - | \$ - | \$ - |